

BOARD OF DIRECTORS MEETING

August 2, 2023 4:00 PM

Courtyard by Marriott

3435 N. Atlantic Avenue Cocoa Beach

Thank you to our Sponsors!

EXCLUSIVE GOLD

SILVER



ZONTA CLUB OF MELBOURNE MEMBER OF ZONTA INTERNATIONAL BUILD A BETTER WORLD FOR WOMEN AND GIRLS



BRONZE





EDC STRATEGIC VISION: FOCUS AREAS



BUSINESS ENVIRONMENT Cultivate a business-friendly environment and advocate for pro-business policies and programs.



BUSINESS DEVELOPMENT

Create positive economic impact by attracting and retaining investment within targeted industries.



INNOVATION

Build an eco-system supportive of innovation and entrepreneurship connecting academic, corporate and financial resources.

WOR

WORKFORCE

Support and promote a qualified workforce meeting current and future industry needs through targeted programs and initiatives.



COMMUNITY OF CHOICE Distinguish Florida's Space Coast as the place to live and work partnering with organizations to define, develop and market community assets.

Image: Second constraintsEDC BOARD OF DIRECTORS MEETING – AUGUST 2, 2023

FOCUS AREA	AGENDA ITEM	VOTE	PRESENTED BY
	Call Meeting to Order		Kirk Hall, <i>Chair</i>
	Self-Introductions		
	Recognition of New Members		
	Board Members in the News		
	Sponsor Recognition		Donna Melcher, Treasurer Zonta Club of Melbourne
	OPERATIONS		
	Approval of June 14 Minutes	\checkmark	Linda Stout, Treasurer
	Approval of June Financials	\checkmark	
	Proposed FY 23/24 Budget	\checkmark	
	CHAIR'S REPORT		
BUSINESS DEVELOPMENT	Management Metrics		Kirk Hall
BUSINESS ENVIRONMENT	STARCOM Welcome Ads		
WORKFORCE	HR Roundtable with Superintendent Mark Rendell - BPS		
WORKFORCE	Launches and Lagers App Update		
	FY 23/24 Slate of Officers	\checkmark	
	PRESIDENT'S REPORT		
BUSINESS DEVELOPMENT	Project Comet: Amazon's Selection of the Space Coast		Lynda Weatherman, President & CEO
BUSINESS ENVIRONMENT	NASA/Space Force Wastewater Study Update		
BUSINESS ENVIRONMENT	Florida First Sites Program		Edgar Campa-Palafox, CEcD MEDP, VP of Business Dev.
COMMUNITY OF CHOICE	Mission Space Coast - Findings Presentation – Core Values		Brett Esrock, Senior VP, Health First
BUSINESS DEVELOPMENT	Special Presentation: Rogue Valley Microdevices, Inc.		Jessica L. Gomez, Founder and CEO, Rogue Valley Microdevices
	OTHER		
	Open Board Discussion		Kirk Hall
	<u>Next Meeting</u> : Board of Directors Meeting October 4, 2023, at 4:00 PM, at Center for Collaboration		
	ADJOURNMENT		

Full Board Package Available at: SpaceCoastEDC.org/BoardAgenda

The **EDC Conflict of Interest Disclosure Policy** requires board members who may have an actual, or possible, financial conflict of interest with an item listed on the agenda to **disclose such conflict prior to discussion or vote** on said item. Your disclosure of a conflict will be reflected in the minutes for the meeting.



FY 22/23 BOARD & INVESTOR ACTIVITY

NEW BOARD MEMBERS

Board of Advisor Level:

- Courtney Barnard, State & Local Government Affairs Verizon
- **Cooper Jones**, Vice President *Space Coast Town Center*

Corporate Level:

– Lorna Kenna, VP and Program Manager Jacobs – COMET

Chairman's Level:

– **Pamela Furr**, Founder *Puzzle Box Academy* - Andrea Farmer, Director, Business Dev, Delaware North Companies Parks & Resorts at KSC, Inc.

Brevard County Commissioners:

Hon. Jason Steele
 Brevard County District 5

NEW INVESTORS

Board of Advisor Level:

– Verizon

RENEWED INVESTORS

<u>Governor Level:</u>

Embraer Executive Aircraft, Inc.

Leadership Level:

– BRPH

Board of Advisor's Level:

- WhiteBird Law

Chairman Level:

- Sentry View Systems
- Coastal Mechanical



BOARD MEMBERS IN THE NEWS

City of Melbourne (Doug Dombroski) Melbourne came in at #15th Best Place to Live in the U.S. and the #3rd Best Place to Live in Florida. The Space Coast is committed to blending the arts, science, and economic development into its energetic community. The ranking stated most people are generally warm and welcoming, and given that Melbourne attracts new residents from all over the country, you are sure to meet interesting folks from all different walks of life.

Eric M. Jimenez, PE, PMP, CCM, (Ardmore Roderick) was recently named Florida's Engineer of the Year by the Florida Engineering Society during a ceremony held in conjunction with the FES Annual Conference. Eric is a 28-year engineering professional and a graduate of the University of Puerto Rico. In 2017, he founded his own practice, Construction Professional Services (CPS) in Orlando, and soon after joined forces with Ardmore Roderick, a Chicago-based company, to expand their design and construction services in Florida.

Health First (Brett Esrock) Health First Medical Group was recently honored with the Governor's Sterling Award, First Ever for a Medical Group In more than 30 years and nearly 100 awards, no medical group has ever been awarded the Governor's Sterling Award for excellence in management and operations. The selection process for the Governor's Sterling Award is grueling, intended to identify the best of the best. It began last year for HFMG and consisted of an extensive 160-page application using the nationally recognized Baldrige Criteria for Performance Excellence, multiple interviews over a six-week period, and an intensive week-long site visit with 10 Sterling examiners.

Sidus Space (Carol Craig) was recently Awarded Two Florida-Israel Innovation Partnership Contracts for Projects with Maris Tech and Lulav Space by Space Florida under the Florida-Israel Innovation Partnership. This is the first time Sidus has received two awards from the same round of projects from the Florida-Israel Innovation Partnership.

The Florida-Israel Innovation Partnership is an innovative bi-lateral partnership between Space Florida and the Israel Innovation Authority to support joint aerospace research & development projects. Florida and Israeli companies are invited to form teams and submit joint applications for this program.



June 14, 2023

BOARD MEMBERS PRESENT:

FIRST	LAST	REPRESENTING
Kristen	Bakke	Lead Brevard
Charles	Berry	TotalCareIT
Julie	Braga	Courtyard by Marriott – West Melbourne
Linda	Brandi	Brandi Ronat + Company
Colleen	Browne	Keiser University & Governance / Finance Council
Kat	Butler	North American Properties
Holly	Carver	D1, Brevard County Commissioner, Rita Pritchett
Laura	Chiesman	FirstWave Financial
Jay	Cochran	The Whiting Turner Contracting Company
Peter	Cranis	Space Coast Office of Tourism
Doug	Dombroski	City of Melbourne
Dan	Evans	Evans Butler Realty
Chuck	Fortier	First Horizon Bank
Bart	Gaetjens	EDC Officer & Florida Power & Light Co.
Josiah	Gattle	D2 Brevard County Commissioner, Tom Goodson
Lori	Gillette	Collins Aerospace
Debbie	Goode	Carr, Riggs and Ingram CPA's and Advisors
Kirk	Hall	Chairman of the Board and Sentry View Systems
Gail	Hart	Acuity International, LLC
Gordy	Houser	Lockheed Martin Space
Elizabeth	Huy	Alluvionic
Eric	Jimenez	Ardmore Roderick
Neal	Johnson	US Bank
William	Johnson	Melbourne Orlando International Airport
David	Jones	The Greater Palm Bay Chamber of Commerce
Teri	Jones	D4, Brevard County Commissioner, Curt Smith
Dan	Kelley	Community Credit Union of Florida
Richard	Kolleda	Spherion Staffing, Inc.
Lorraine	Koss	City of Cocoa
Brian	Lightle	At-Large Representative of All Investors
Megan	Looby	Hedrick Brothers Construction
Shaunna	Lovel	Delta 45
Micah	Loyd	Canaveral Port Authority
Melissa	McGuire	LSQ

EDC of Florida's Space Coast August 2, 2023



June 14, 2023

BOARD MEMBERS PRESENT (continued):

		,
FIRST	LAST	REPRESENTING
Carla	McRae	Berman, Hopkins, CPA's and Associates, LLP
Lory	Milton	Marine Bank and Trust Company
Dean	O'Neill	3N Development, Inc.
Janet	Owen	University of Central Florida
Matt	Passarella	Wharton-Smith, Inc.
Todd	Pokrywa	EDC Officer and The Viera Company
Dan	Pollock	AT&T Florida
Rita	Pritchett	Brevard County Board of County Commissioners – District I
Travis	Proctor	EDC Officer and Artemis IT
Therrin	Protze	Delaware North Companies Parks & Resorts at KSC, Inc.
Michelle	Riegner	DAG Architects, Inc.
Jacqueline	Rodriguez-Verdez	Acuity International
Joe	Rowlette	Florida Health Care Plans
Lindsey	Ruschak	Space Coast Association of REALTORS
Gil	Russell	At-Large Representative of All Investors
Jack	Ryals	Melbourne International Airport
Sue	Schmitt	W + J Construction
Summit	Shah	Southeast Petro Distributors, Inc
Chris	Sorensen	Sorensen Moving & Storage
Natasha	Spencer	Shelter Mortgage - Florida
Linda	Stout	EDC Officer and Truist
Jennifer	Sugarman	Northrop Grumman
Debbie	Thomas	WELBRO Building Corporation
David	Volk	Volk Law Office, P.A.
Kate	Wallace	Charter Communications
Bradley	White	Whitebird Law
Ellen	Winter	Brevard Zoo



MINUTES June 14, 2023

EX-OFFICIO'S PRESENT:

FIRST	LAST	REPRESENTING
Anne	Conroy-Baiter	Junior Achievement of the Space Coast
Clinton	Hatcher	LEAD Brevard 4 Under 40

STAFF PRESENT:

Edgar Campa-Palafox Cammie Goode Kathie Heisey Susan Harwood Sheila Poland Lynda Weatherman



CALL TO ORDER:

- o Kirk Hall, Chair, called the meeting to order at 4:30 p.m.
- Kirk recognized new Investors, new Board Members and Board Members in the News. He also recognized our Exclusive Hospitality Sponsor, Embraer, and our Exclusive Gold Sponsor, WELBRO. Self-introductions followed.

OPERATIONS:

- Linda Stout, Treasurer, requested a motion to approve the April Minutes which were included in the advanced agenda. Neal Johnson moved to approve; Debbie Thomas seconded; the motion passed without objection.
- Linda Stout reported on the April Financials and requested a motion to approve. Gail Hart made the motion; Brian Lightle seconded; the motion passed without objection.

CHAIR'S REPORT:

- o Kirk reviewed the FY22/23 Management Metrics.
- The Annual Officer Nomination process will begin this month. Kirk Hall will chair the committee. If you are interested in being considered for an Officer position, or would like to recommend another individual, please reach out to Sheila Poland at spoland@spacecoastedc.org.
- Kirk Hall and EDC staff have begun the process of engaging an outside review of EDC bylaws with WhiteBird Attorneys at Law to provide perspective about current best practices and board policies. After this initial review, the Governance Committee will be tasked with bringing recommendations about any changes that may be necessary to the full board for approval.
- The EDC's 18th Community Leaders Trip to the Pentagon took place on April 26 and 27. The EDC brought together community members to meet with leaders from the Department of the Air Force and the Office of the Secretary of Defense to provide updates on the role of the EDC as it relates to Space Force commands, community partnerships and Department of the Air Force support for military families.



President's Report:

- Executive Director of the Space Coast Office of Tourism, Peter Cranis, provided an update on Mission Space Coast, the community-wide branding initiative, which is now more than halfway through to completion and with an anticipated brand launch by early next year. Findings from Phase II, the external data collection, were shared with the board.
- EDC Chair Elect, Travis Proctor, provided an update on the EDC's Launches and Lagers program. With its continuing popularity, the EDC announced the expansion of this initiative with a new website, LaunchesandLagers.com which provides a one-stop location for residents and visitors to explore the Space Coast Beer Trail, upcoming rocket launches, and career and lifestyle opportunities. Additionally, starting this summer, participants will be able to sign up to receive a free digital pass of the Space Coast Beer Trail Passport directly to their mobile devices.
- o In her President's Report, Lynda Weatherman shared the news that Florida's Space Coast has been selected as the preferred location for two important military units, the U.S. Space Force's Space Training and Readiness Command (STARCOM) Headquarters and Space Delta 10.
- Lynda also shared that the EDC has been awarded grants in the amount of \$584,000 by Governor Ron DeSantis to support local military installations and the military community.

Upcoming Events:

Next Meeting:

Board of Directors Meeting – August 2, 2023, at 4:00 p.m. at the Courtyard by Marriott, Cocoa Beach, FL.

With no further business, the meeting adjourned at 5:25 p.m.

Respectfully submitted, Kathie Heisey



Balance Sheet June 30, 2023

Assets	
Current Assets	
Cash and Cash Equivalents	
South State Bank	334,553.82
Truist Reserves	200,976.92
TD Bank State Grant checking	459,366.60
Wells Fargo Operating Checking	5,829.22
Cypress Bank & Trust	245,562.68
Sweep Account	1,514,319.5
Total Cash and Cash Equivalents	2,760,608.7
Accounts Receivable	307,984.0
Allowance for Doubtful Accounts	(20,000.00
Petty Cash	304.5
Prepaid Expenses	31,155.3
Restricted Cash	458,425.0
Restricted Cash - Contra	(458,425.00
Total Current Assets	3,080,052.7
Fixed Assets	
Leasehold Improvements	34,987.0
Machinery & Equipment	29,595.6
Office Equipment, Furniture & Fixtures	34,866.0
Accumulated Depreciation	(58,233.22
Total Fixed Assets	41,215.4
Long Term Assets	
Intangible Assets	16,925.0
Security Deposits	10,128.0
Accumulated Amortization	(17,105.65
Total Long Term Assets	9,947.3
Total Assets	3,131,215.5
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	43,524.8
Accrued Expenses	3,100.0
Accrued Payroll	11,615.5
Accrued PTO	58,339.4
Accrued Sick Time	40,389.5
Deferred Rent	(2,606.51
Deferred Revenue	458,425.0
Wells Fargo Credit Card	3,983.4
Total Current Liabilities	616,771.3
Total Liabilities	616,771.3
Equity	
Current Year Earnings	247,058.1
Fund Balance	2,267,386.0
Total Equity Total Liabilities and Equity	2,514,444.2 3,131,215.5



Profit Loss Budget Performance June 30, 2023

Account	Jun 2023	Budget	YTD	Annual Budget	% of Annual Budget
Income					
Investor	97,617.50	10,000.00	845,382.50	840,000.00	100.64%
Investor Meetings and Functions	4,548.63	5,000.00	49,051.12	35,000.00	140.15%
Brevard County Grants	0.00	0.00	1,050,037.50	1,400,050.00	75.00%
Program Sponsorships	2,000.00	5,000.00	42,250.00	40,000.00	105.63%
Grants	0.00	150,000.00	309,842.62	550,000.00	56.34%
Interest Income	4,137.81	100.00	22,866.69	1,000.00	2286.67%
Total Income	108,303.94	170,100.00	2,319,430.43	2,866,050.00	80.93%
Expenses					
Marketing, Commun. & Coalition	33,397.24	19,526.00	229,340.02	350,050.00	65.52%
Grant Expense	276,627.86	163,000.00	517,297.88	480,000.00	107.77%
Facilities & Occupancy	11,042.75	12,500.00	110,635.35	148,000.00	74.75%
General Administrative	7,302.58	3,326.00	47,413.12	60,000.00	79.02%
Personnel	101,499.21	143,141.00	1,056,277.49	1,695,000.00	62.32%
Professional Services	6,400.00	8,600.00	86,002.25	108,000.00	79.63%
Depreciation	374.93	415.00	3,374.37	5,000.00	67.49%
Bad Debt (Recovery)	3,000.00	0.00	14,250.00	20,000.00	71.25%
In Kind Services	180.00	0.00	4,390.00	0.00	0.00%
Recruiting Expense	0.00	0.00	3,391.82	0.00	0.00%
Total Expenses	439,824.57	350,508.00	2,072,372.30	2,866,050.00	72.31%
Net Income	(331,520.63)	(180,408.00)	247,058.13	0.00	0.00%

FINANCIALS

B

FY 23/24 Proposed Budget

	F١	Y22/23 Budget	Pr	oposed FY23/24		Variance
Ordinary Income/Expense						
Income						
4000 · Investor	\$	840,000.00	\$	840,000.00	\$	-
4020 · EDC -Meetings/Functions	\$	35,000.00	\$	37,500.00	\$	2,500
4200 · County Contract	\$	1,400,050.00	\$	1,400,050.00	\$	-
4250 · Program Sponsorships	\$	40,000.00	\$	40,000.00	\$	-
4300 · Grants	\$	550,000.00	\$	434,000.00	\$	(116,000)
4600 · Interest Earned	\$	1,000.00	\$	33,000.00	\$	32,000
Total Income	\$	2,866,050	\$	2,784,550	\$	(81,500)
Expense						
6000 · Marketing, Commun. & Coalition		\$350,050.00	¢	373,725.00	\$	23,675
6260 · Grants Expenses		\$480,000.00		393,000.00	ŝ	(87,000)
7000 · Facilities & Occupancy		\$148,000.00		147,000.00	ŝ	(1,000)
7100 · General Administration		\$60,000.00		63,530.00	ŝ	3,530
8000 · Personnel		\$1,695,000.00	ŝ	1,668,825.00	ŝ	(26,175)
8800 · Professional Services		\$108,000.00	ŝ	114,970.00	ŝ	6,970
8900 · Depreciation		\$5,000.00		4,500.00	\$	(500)
8950 · Bad Debt Expense		\$20,000.00		20,000.00	š	-
Total Expense	\$	2,866,050	Š	2,785,550	Š	(80,500)
Net Ordinary Income	\$	-	\$	(1,000)	-	
•						

FY 22/23 MANAGEMENT METRICS OCTOBER 1, 2022 - JULY 31, 2023



S E C U R I N G BREVARD'S ECONOMIC F U T U R E

EDC CAPITAL INVESTMENT and **NEW & RETAINED JOBS** (SINCE 2010)

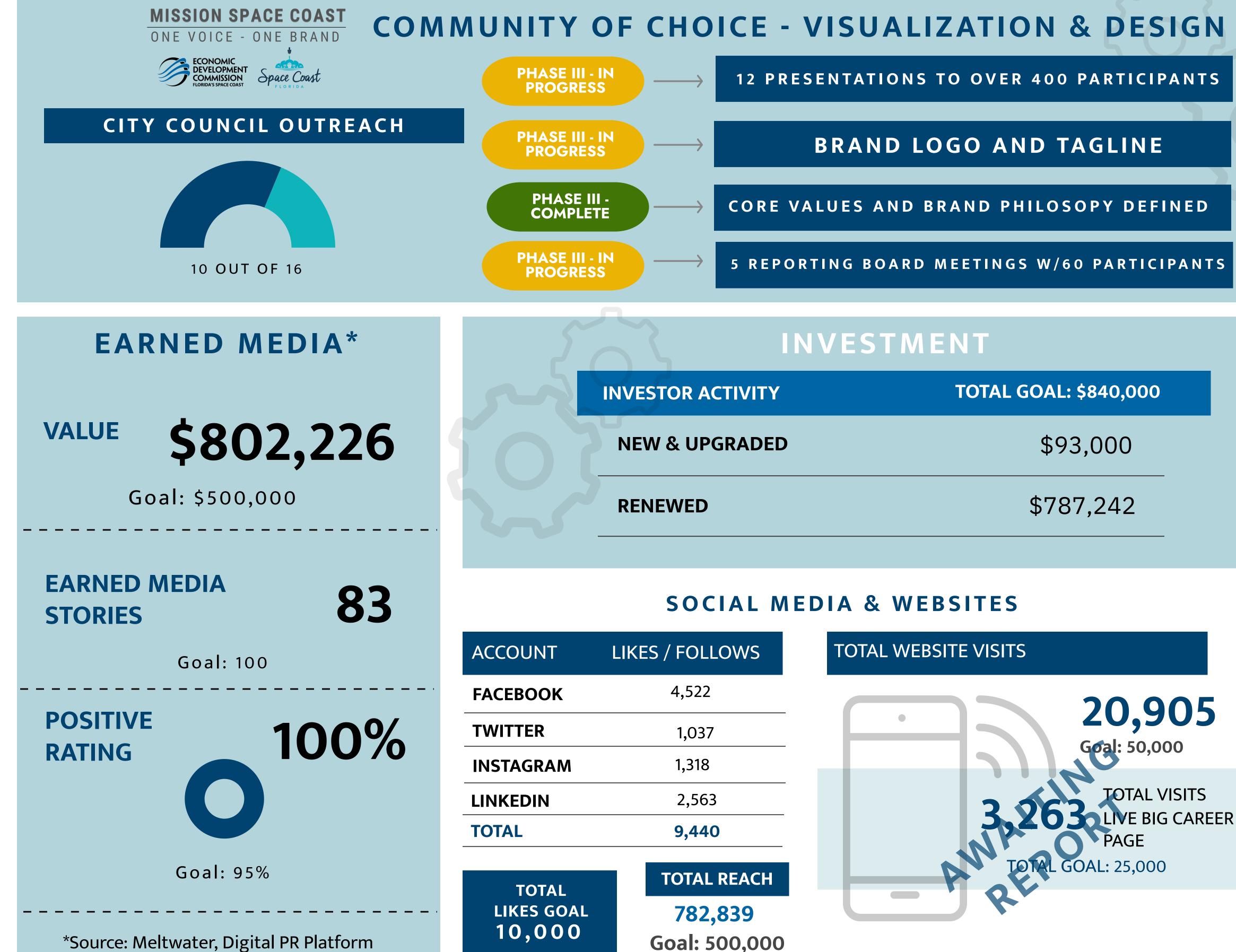
BUSINESS	RECRUITM	ENT AND RE	TENTION			
EXISTING INDUSTRY AC	TIVITY (YTD)	PROJECT ACTIVI	TY (AS OF 8/01/23)			
GENERAL ASSISTANCE	65	ACTIVE PROJECTS*	74			
BUSINESS Advisor meetings 84		ACTIVE LEADS 52 TOTAL NEW LEA	109 Ads ytd			
ACTIVE PROJECTS BY INDUSTRY						



\$1.9**B** 17,067 JOBS

Aerospace (47.95%) Electronics (10.96%) Emerging Tech. (10.96%) Communications (2.74%) Military (2.74%) Other (24.66%)

*Client engagement -no decision w/in last 12 months.



	NEW & UPGRADED	\$93,000
	RENEWED	\$787,242
	SOCIAL M	EDIA & WEBSITES
CCOUNT	LIKES / FOLLOWS	TOTAL WEBSITE VISITS
CEBOOK	4,522	20.00
VITTER	1,037	
STAGRAM	1,318	Goal: 50,000
NKEDIN	2,563	
DTAL	9,440	5,205 LIVE BIG C/ PAGE
TOTAL LIKES GOAL 10,000	TOTAL REACH 782,839 Goal: 500,000	TOTAL GOAL: 25,000
	10	

SPACE COAST ADVANTAGES

PALM BAY - MELBOURNE -TITUSVILLE MSA RANKINGS



QUALITY OF LIFE

MILITARY

#7: Melbourne named best place to live in Florida **Forbes, 2023**

#3: Best quality of life in U.S.

Scholaroo, 2023

#15: Melbourne ranked best place to live in the U.S., #3 in Florida **U.S. News & World Report, 2023**

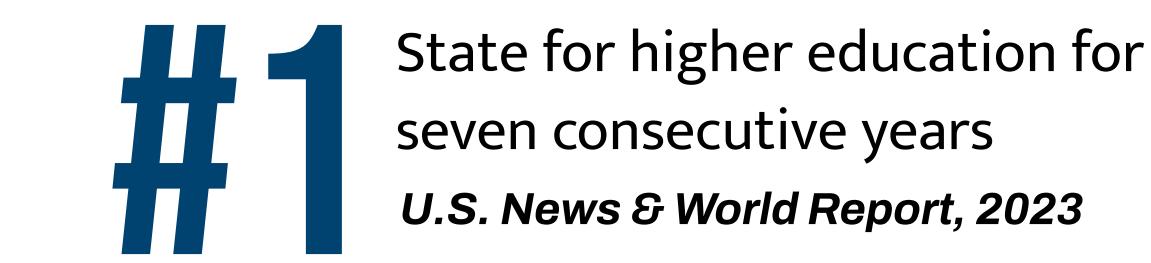


SPACE COAST RANKED A
GREAT AMERICAN
DEFENSE COMMUNITY

#3: Melbourne named best place to retire in the U.S.U.S. News & World Report, 2023

The Association of Defense Communities (ADC), 2022

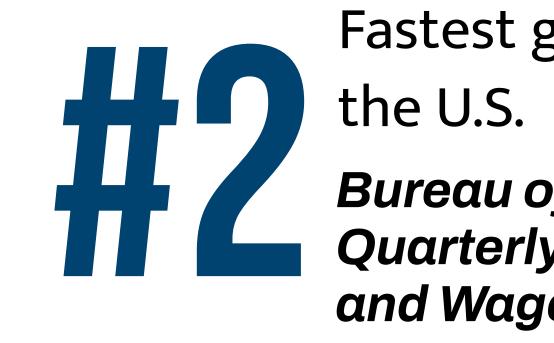
EDUCATION



TOP 75: Westshore Junior/Senior High School named best high school in the U.S., and #4 in Florida *U.S. News & World Report, 2022* **TOP 100:** Florida Preparatory Academy named best private high school in Florida *Niche, 2022*

TOP 75: Manatee Elementary School named best Florida elementary school *U.S. News & World Report, 2022*

ECONOMIC VITALITY



Fastest growing tech sector in the U.S.

Bureau of Labor Statistics Quarterly Census of Employment and Wages data, 2022

One of the 20 fastest-growing metros in nation in second half of 2022. *Moody's Anαlytics, 2023* **#1:** Port Canaveral, busiest cruise port in the world in 2022

Seatrade, 2023

#7: Best job growth in the U.S. *Milken Institute, 2022*

#10: Best performing large city in the U.S. *Milken Institute, 2023*



23/24 SLATE OF OFFICERS

Mr. Travis Proctor CEO Artemis, IT	Chair
Ms. Linda Stout Senior Vice President Truist	Chair-Elect
Mr. Todd Pokrywa President The Viera Company	Treasurer
Mr. Brett Esrock COO/CFO Health First	Secretary
Mr. Kirk Hall	Immediate Past (

Mr. Kirk Hall CEO/CFO Sentry View Systems **Immediate Past Chair**



MISSION SPACE COAST: PROCESS MAP



COMMUNITY OF CHOICE CONVERSATIONS

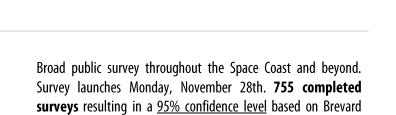
FOCUS GROUPS

BROAD SURVEY

Interactive discussions with key industry stakeholders. Occurring between Thursday, September 15th - Friday, December 30th







County population size.

Multiple focus groups will be held amongst current residents and

employees gauging perceptions of the essence of the Space Coast as a place to live and work. **6 focus groups with 73 people.**



PRESENT FINDINGS

Present comprehensive findings from Mission Space Coast at the EDC **Annual Meeting on Wednesday, February 1st.**



EXTERNAL DATA COLLECTION

External survey across the United States and four focus groups to collect feedback from the perspective from outside the Space Coast. Focus Groups: February 15 – 16 External Survey: Tuesday, February 28 – Friday, March 10th



BRAND VISUALIZATION

Design of brand and collateral. Launch of brand design. Estimated date of brand launch January 2024



2023 UPCOMING MEETINGS SCHEDULE

Networking Reception will immediately follow the program.

October 4, 2023

<u>*Board of Directors</u> Center for Collaboration 1100 Rockledge Blvd, US-1 Rockledge, FL 32955 Time: 4:00 – 6:30 PM

December 6, 2023

<u>*Board of Directors</u> Center for Collaboration 1100 Rockledge Blvd, US-1 Rockledge, FL 32955 Time: 4:00 – 6:30 PM

Written notice required to the EDC if you are unable to attend a meeting. Meeting notice with location will be provided two weeks prior to the meeting date. CHAIRMAN: Kirk Hall*

Sentry View Systems **Greg Akers** The Haskell Company **Jason Alford*** Health First, Inc. **Luther Andal** Streamline Technologies Tim Antonition* Space Coast Credit Union **Raul Aviles** BRPH Kristin Bakke LEAD Brevard **Brian Baluta*** Lockheed Martin Space Jim Barfield* Luke & Associates **Courtney Barker** City of Satellite Beach **Courtney Barnard*** Verizon **Kevin Barry** Rossway Swan Nancy Bartlett Space Coast Association of REALTORS Kim Belardinelli TD Bank Charles Berry, II TotalCarelT Leah Blackmore Courtyard By Marriott- West Melbourne **Bonny Block** Turner Construction Group Julie Braga Residence Inn by Marriott Melbourne **Thomas Brandon** Brandon Development Enterprises, Inc. **Linda Brandt** Brandt Ronat + Company Matt Brandt* Clear Channel Outdoors Colleen Browne* Keiser University & Gov. / Fin. Cncl Chair Mark Buongiorno Tsunami Tsolutions Kat Butler* North American Properties **Holly Carver** Brevard County Comm'r, Rita Pritchett Virginia Cearra Regions Bank **Michael Cerow** At-Large Representative of All Investors Laura Chiesman, CFP FirstWave Financial **William Chivers** RUSH Construction Inc. Roz Clark Space Foundation **Jay Cochran** The Whiting-Turner Contracting Company Carol Craig* Sidus Space & Craig Technologies Brian Curtin, P.E.* BRPH **Kevin Daugherty** At-Large Representative of All Investors **Craig Day** DRB Packaging Doug Dombroski* City of Melbourne **Brett Esrock*** Health First, Inc. **Daniel Evans** At-Large Representative of All Investors Tom Eye **ARES** Corporation **Andrea Farmer** DNC Parks & Resorts at KSC, Inc. Sean Farrell City of Rockledge

EDC BOARD OF DIRECTORS FY 22/23

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